

Application No. 10/137,646  
Amendment dated December 8, 2003  
Reply to Office Action Mailed on July 6, 2003

**Amendments to the Claims:**

This listing of claims will replace all prior versions, and listings, of claims in the application:

**Listing of Claims:**

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1. (Currently Amended) A target pricing system for obtaining an optimum value, the target pricing system resident on one or more host processors in connection with one or more data stores, the target pricing system comprising:
  - a product model that prices [[defines list values]] the bid using stored price data and costs the values using stored cost data;
  - a competitor net price model that calculates an equivalent competitor net price for the value; and
  - a market response model that calculates the probability of winning with the value as a function of price.
2. (Currently Amended) The system of claim 1, further including [[.]]  
an optimization model that computes the target price of an optimal value that maximizes expected contribution.
3. (Original) The system of claim 1, further including a benefits model that calculates one or more benefits of target pricing in comparison to a pre-existing pricing approach.
4. (Original) The system of claim 2, wherein the product model, competitor price model, market response model, optimization model, and benefits model are objects implemented in software on the one or more processors of the target pricing system.

Application No. 10/137,646  
Amendment dated December 8, 2003  
Reply to Office Action Mailed on July 6, 2003

5. (Original) The system of claim 1, wherein the product model and the competitor price model are n-dimensional with stored data reflective of at least price and cost, and wherein the system pricing the value, costing the value, and calculating an equivalent competitor net price are performed by iterative linear interpolation of the stored data.

6. (Currently Amended) A target pricing system for obtaining an optimum bid, the target pricing system resident on one or more host processors in connection with one or more data stores, the target pricing system comprising:

a product model that prices [[defines list value]] the bid using stored price data and costs the bids using stored cost data;

a competitor net price model that calculates an equivalent competitor net price for the bid; and

a market response model that calculates the probability of winning the bid as a function of price; and

an optimization model that determines the competitive response to any potential bid and computes a target price that maximizes expected contribution.

7. (Original) The system of claim 6, further including using a benefits model that calculates one or more benefits of target pricing in comparison to a pre-existing pricing approach.

8. (Original) The system of claim 7, wherein the product model, competitor price model, market response model, optimization model, and benefits model are objects implemented in software on the one or more processors of the target pricing system.

9. (Original) The system of claim 6, wherein the product model and the competitor price model are n-dimensional with stored data reflective of at least

Application No. 10/137,646  
Amendment dated December 8, 2003  
Reply to Office Action Mailed on July 6, 2003

price and cost, and wherein the system pricing the bid, costing the bid, and calculating an equivalent competitor net price are performed by iterative linear interpolation of the stored data.

10. (Original) The system of claim 6, wherein the market response model includes coefficients for market response predictors based upon historical data, and for a specific bid, evaluates price and price-independent predictors to generate a market response curve from which an estimated probability of winning a bid is calculated.

11. (Original) The system of claim 10, wherein the coefficients are dynamically updated over time based on results of past bids.

12. (Original) The system of claim 11, wherein the market response predictors are attributes selected from the group comprised of: customers, orders, and products.

13. (Original) The system of claim 12, wherein the customers attributes are static and variable attributes.

14. (Currently Amended ) The system of claim 7, wherein the benefits model obtains the target price for the specific bid, calculates a bid price using a pre-existing pricing approach, and compares the bid from the pre-existing pricing approach to the market response curve to determine the probability of a successful bid with the pre-existing pricing approach. **[[compares the expected contribution that would be obtained given the market response at the target price minus the expected contribution that would be obtained given the market response using the pre-existing pricing approach.]]**

15. (Original) The system of claim 14, wherein the pre-existing pricing approach is selected from the group comprised of discounting a list price in the

Application No. 10/137,646  
Amendment dated December 8, 2003  
Reply to Office Action Mailed on July 6, 2003

product model; adding to the cost in the product model; and competitive matching of historical data.

16. (Original) The system of claim 6, further including strategic objectives, each of which affect the target price of the bid.

17. (Original) The system of claim 16, wherein the strategic objectives are selected from the group comprised of: a pre-specified maximum or minimum margin on the bid; and obtaining a pre-specified maximum or minimum success rate on the bid.

18. (Original) The system of claim 17, wherein the strategic objectives are specified at the product segment level and market segment level.

19. (Original) The system of claim 6, wherein the target pricing system further calculates a target range for the target price using the constraints of the strategic objective objects and determines the target price for the bid that is within the target range.

20. (Currently Amended) The system of claim 19, wherein the target range is calculated [[caluculated]] based upon a predetermined plus or minus range around [[from]] the maximum expected contribution.

21. (Currently Amended) The system of claim 19, wherein the target range is calculated [[caluculated]] based upon a predetermined plus or minus range [[around]] greater and lesser than the calculated optimum target price.

22. (Original) The system of claim 6, wherein the target pricing system is resident on one or more processors in a local network of a user of the target pricing system.

Application No. 10/137,646  
Amendment dated December 8, 2003  
Reply to Office Action Mailed on July 6, 2003

23. (Original) The system of claim 6, wherein the system includes a target pricing data store including at least the price data, cost data, and historical data, and additional business metrics such as margin, volumes, and revenues.

24. (Original) The system of claim 6, wherein the one or more processors of the target pricing system are remotely located from the user of the target pricing system and accessible from a remote interface across the Internet.

25. (Original) The system of claim 8, wherein the product model, competitor price model, market response model, optimization model, benefits model, and target pricing data store are resident on the one or more processors of the target pricing system located remotely from the user.

26. (Original) An automated method of target pricing a value with one or more processors in connection with one or more data stores, comprising the steps of:

pricing the value using stored list prices in a product model;

costing the value using stored costs in the product model;

calculating an equivalent competitor net price for the value using a competitor net price model;

calculating the probability of winning with the value as a function of price using parameters from a market response model; and

calculating a target price for the value that maximizes expected contribution using an optimization model that determines competitive response to any potential value.

27. (Original) The method of claim 26, further including the step of calculating one or more benefits of target pricing in comparison to a pre-existing pricing approach.

Application No. 10/137,646  
Amendment dated December 8, 2003  
Reply to Office Action Mailed on July 6, 2003

28. (Original) The method of claim 27, wherein the product model and the competitor price model are n-dimensional with stored data reflective of at least price and cost, and the steps of pricing the value, rusting the value, and calculating an equivalent competitor net price are located by iterative linear interpolation of the stored data.
29. (Original) The method of claim 26, wherein the step of calculating an equivalent competitor net price further includes the steps of:
  - retrieving a price from the product model for a specific value; and
  - applying a discounting model to the price to determine a competitor net price for the specific value.
30. (Original) The method of claim 29, further including the step of overriding the calculated equivalent competitor net price if the calculated competitor net price falls outside a predetermined range.
31. (Original) The method of claim 26, wherein the market response model includes coefficients for market response predictors based upon historical data, and for a specific value, the step of calculating the probability of winning the bid includes the steps of:
  - evaluating price-independent predictors; and
  - generating a market response curve from which an estimated probability of winning with the value is calculated.
32. (Original) The method of claim 31, wherein the step of evaluating price-independent predictors is evaluating price independent predictors for at least the customer, the order, and the product.
33. (Original) The method of claim 32, further including the step of evaluating static and variable price-independent predictors.

Application No. 10/137,646  
Amendment dated December 8, 2003  
Reply to Office Action Mailed on July 6, 2003

34. (Original) The method of claim 27, wherein the step of calculating one or more benefits of target pricing includes the steps of:
- obtaining the target price for the specific value;
  - calculating a target price value using a pre-existing pricing approach; and
  - comparing the value from the pre-existing pricing approach to a market response curve to determine the probability of a successful bid with the pre-existing pricing approach.
35. (Original) The method of claim 34, wherein the step of calculating a target price bid using a pre-existing pricing approach is a step selected from the group of:
- discounting the list price from the price model;
  - adding a predetermined amount to the cost for the value; and
  - matching a historic rate for the specific value.
36. (Original) The method of claim 27, further comprising the steps of:
- calculating a specific target price for a performance of a contract;
  - determining the applicability of one or more strategic objectives to the target price;
  - calculating a target range for the target bid price that is constrained by the one or more strategic objectives; and
  - obtaining a target price that is within the target range.
37. (Original) The method of claim 36, wherein the step of determining the applicability of one or more strategic objectives is a step selected from the group of:
- obtaining a pre-determined maximum or minimum margin on the value; and
  - obtaining a pre-determined maximum or minimum success rate on the value.
38. (Original) The method of claim 26, further including the step of calculating a target range for the value.

Application No. 10/137,646  
Amendment dated December 8, 2003  
Reply to Office Action Mailed on July 6, 2003

39. (Original) The method of claim 38, wherein the step of calculating a target range is a step selected from the group of:

calculating a target range from the maximum expected contribution; and  
calculating a target range based upon the optimum target price.

40. (Currently Amended) A target pricing system for obtaining an optimum value, the target pricing system resident on one or more host processors in connection with one or more data stores, the target pricing system comprising:

product model means for creating a product model that prices [[defines list values the bid]] the value using stored price data and costs the value[[s]] using stored cost data;

competitor net price model means for creating a competitor net price model that calculates an equivalent competitor net price for the value; and

market response model means for creating [[and]] a market response model that calculates the probability of winning with the value as a function of price.

41. (Currently Amended) The system of claim 40, further including [[.]]  
an optimization model means for creating an optimization model that determines the competitive response to any potential value and computes the target price that maximizes expected contribution.

42. (Original) The system of claim 40, further including a benefits model means for creating a benefits model that calculates one or more benefits of target pricing in comparison to a pre-existing pricing approach.

43. (Original) The system of claim 42, wherein the product model means, competitor net price model means, market response model means, optimization model, and benefits model are objects implemented in software on the one or more processors of the target pricing system.

Application No. 10/137,646  
Amendment dated December 8, 2003  
Reply to Office Action Mailed on July 6, 2003

44. (Original) The system of claim 40 [[1]], wherein the product model and the competitor price model are n-dimensional with stored data reflective of at least price and cost, and wherein the system pricing the value, costing the value, and calculating an equivalent competitor net price are performed by iterative linear interpolation of the stored data.

45. (New) The system of claim 1, wherein the market response model calculates the probability of winning with the value is determined by the following equation:

*(a)*

$$\text{probability of winning} = \frac{1}{1 + \sum_{j \in J} e^{k_j + m_j}}$$

wherein, for J competitors,  $k_j$  is a sum of price-independent terms for competitor j and  $m_j$  is a sum of price-dependent terms for the competitor j.

46. (New) The system of claim 6, wherein the market response model calculates the probability of winning with the value is determined by the following equation:

$$\text{probability of winning} = \frac{1}{1 + \sum_{j \in J} e^{k_j + m_j}}$$

wherein, for J competitors,  $k_j$  is a sum of price-independent terms for competitor j and  $m_j$  is a sum of price-dependent terms for the competitor j.

Application No. 10/137,646  
Amendment dated December 8, 2003  
Reply to Office Action Mailed on July 6, 2003

47. (New) The method of claim 26, wherein the step of calculating the probability of winning with the value uses the following equation:

$$\text{probability of winning} = \frac{1}{1 + \sum_{j \in J} e^{k_j + m_j}}$$

wherein, for J competitors,  $k_j$  is a sum of price-independent terms for competitor j and  $m_j$  is a sum of price-dependent terms for the competitor j.

48. (New) The system of claim 40, wherein the market response model means calculates the probability of winning with the value is determined by the following equation:

$$\text{probability of winning} = \frac{1}{1 + \sum_{j \in J} e^{k_j + m_j}}$$

wherein, for J competitors,  $k_j$  is a sum of price-independent terms for competitor j and  $m_j$  is a sum of price-dependent terms for the competitor j.